## CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

#### **Defined Contribution Governance Statement**

The Trustees are required to publish an annual statement regarding governance of Defined Contribution ('DC') funds within the Scheme. These funds are the additional voluntary contributions ('AVCs') paid by members, which are held with Prudential and Utmost Life and Pensions ('Utmost') and transfers that have been paid into the Scheme's Prudential AVC arrangements. For simplicity, we refer to these funds as AVCs throughout this statement.

This statement covers the period 6 April 2021 to 5 April 2022 and describes how the Trustees of the Scheme have met the statutory governance and charge requirements in relation to:

- Processing of core financial transactions;
- Charges and transaction costs paid by members and illustrations to show the cumulative effect of costs and charges;
- Net investment returns;
- The extent to which the Scheme represents good value for members; and
- Trustee knowledge and understanding.

If the Scheme had a default investment strategy, this would be covered by this statement. However, the Scheme is not used as a Qualifying Scheme for auto-enrolment purposes and no contributions have been paid to the Scheme since the relevant regulations came into effect in April 2015. The Scheme does not therefore have a default investment strategy, as defined by the relevant regulations.

### 1. Processing of Core Financial Transactions

The Trustees have a specific duty to monitor that core financial transactions are processed promptly and accurately. Core financial transactions include, but are not limited to:

- Transferring assets relating to members out of the Scheme;
- Transferring assets relating to members between different investments within the Scheme; and
- Making payments from the Scheme to or on behalf of members.

Core financial transactions are undertaken on behalf of the Trustees by the Scheme Administrators, Aon and the AVC administrators, Prudential, Equiniti (who carry out some administration on behalf of Prudential) and Utmost.

In order to determine how well the administration is performing, the Trustees have a Service Level Agreement ('SLA') in place with Aon in respect of the Scheme administration which covers transfers out, retirements and the settlement of benefits in the event of death or divorce as follows:

Core financial transaction	SLA is to achieve the following timescale at least 95% of the time
Transfer out	10 working days
Settlement of retirement benefits	5 working days
Settlement of death benefits	5 working days
Settlement of benefits on divorce	10 working days

## CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

## 1. Processing of Core Financial Transactions (Continued)

Aon reports to the Trustees on a monthly basis and the Trustees consider these reports at each trustee meeting. Aon has confirmed that there are processes in place for each core financial transaction listed above to ensure that these transactions are processed in a timely manner and accurately, although Aon is reliant on the AVC providers processing dis-investments and fund switches in a timely manner. Aon also reconciles the Trustee bank account on a monthly basis.

Aon met the SLA set for core financial transactions for 99.1% of cases over the Scheme year.

The Trustees do not have SLAs in place with the Scheme's AVC providers. Our advisers have confirmed this is in line with market practice. The AVC providers generally operate within the target timescales they set themselves for core financial transactions (these are usually 10 working days); however, Prudential is still taking far longer than usual to process transactions since changing its administration platform in Q4 2020. In 2021, Prudential put a service recovery plan in place to resolve the issues and return to its standard turnaround times as soon as possible, but this has not been achieved as yet.

The monthly reports produced by Aon include timescales for Aon dealing with AVC transactions. The Trustees expect Aon to raise any issues it encounters with delays by the AVC providers with the Trustees, though these are not formally monitored. We have previously considered whether more formal monitoring of the transactions carried out by the AVC providers is necessary and concluded it is not at the current time, given the number of transactions involved each year (there were 10 core financial transactions in this reporting period).

We are confident that the processes and controls we have in place with Aon ensure that we can monitor that the core financial transactions which are important to members are dealt with properly.

The Trustees are satisfied that over the period:

- the Scheme Administrator was operating appropriate procedures, checks and controls and operating within the agreed SLA;
- there have been no material administration errors in relation to processing core financial transactions for DC funds; and
- most core financial transactions for AVCs have been processed promptly and accurately during the Scheme year, the exceptions being dis-investments from Prudential which have taken longer than usual for the reasons described above.

## 2i Charges and transaction costs paid by members

The Trustees are required to set out:

- the explicit charges, such as the Annual Management Charge and additional expenses that are disclosed by the fund manager as part of the Total Expense Ratio ('TER') and
- transaction costs (i.e. the costs of buying and selling investments in the fund) which are paid by members.

Where information about member charges and costs is not available, the Trustees have to make this clear, together with an explanation of what steps we are taking to obtain the missing information.

The explicit charges and transaction costs on each of the DC funds held by members over the period covered by this statement are set out in the table below. No costs and charges information is available for the Prudential UK Property Fund as it closed on 22 June 2021. With the exception of the Prudential UK Property Fund, we have been able to obtain all costs and charges information this year.

Our providers calculate transaction costs on a quarterly basis, therefore we requested transaction costs for the 12-month period ending 31 March 2022 for this statement.

Both providers have submitted transaction costs for the required period this year.

Where transaction costs were reported as negative, these have been set to zero by the Trustees.

### CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

### 2i Charges and transaction costs paid by members (Continued)

Provider / Fund	TER (% p.a.)	Transaction costs (%)	Total costs & charges (% p.a.)
Prudential Cash	0.55	0.00	0.55
Prudential Deposit	Not applicable <sup>1</sup>	0.00	Not applicable <sup>1</sup>
Prudential Discretionary	0.77	0.06	0.83
Prudential Fixed Interest	0.76	0.15	0.91
Prudential Global Equity	0.76	0.06	0.82
Prudential International Equity	0.78	0.01	0.79
Prudential Long-Term Gilt Passive	0.66	0.00	0.66
Prudential UK Equity	0.76	0.07	0.83
Prudential With Profits Cash Accumulation	1.042	0.10	1.14
Utmost Investing by Age Strategy	$0.5 - 0.75^3$	0.1821 –	
		0.01233	0.5123 - 0.93213
Utmost Managed	0.75	0.7695	1.5195
Utmost Money Market	0.50	0.0123	0.5123
Utmost Multi-Asset Cautious	0.75	0.1331	0.8831
Utmost Multi-Asset Moderate	0.75	0.1821	0.9321
Utmost UK Equity (formerly Pelican)	0.75	0.2828	1.0328

#### **Notes**

### 2ii. Illustrations to show the cumulative effect of costs and charges

Since 6 April 2018, the Trustees have been required to illustrate the effect that the costs and charges paid by a member have on the value of their AVC fund over time (as a "pounds and pence figure"). The Regulations allow the Trustees to exercise their discretion with regards to the examples provided to show the effect of costs and charges over time, as long as they are realistic and representative of the Scheme's membership.

The Trustees have taken account of the statutory guidance when preparing the illustrations below.

The illustrations are based on a number of assumptions about the future which are set out under 'notes and assumptions' below. Members should be aware that such assumptions may or may not hold true, so the illustrations do not promise what could happen in the future and fund values are not guaranteed. Furthermore, because the illustrations are based on typical members of the Scheme, they are not a substitute for the individual and personalised illustrations which are provided to members in their annual benefit statements.

To help members understand the impact that costs and charges can have on their DC funds, we have decided to illustrate three example members, showing the longest time over which funds are likely to be invested:

- Example member 1: a member who holds transferred-in funds with Prudential who is currently 44 and therefore 21 years from retirement and has a current fund value of £9,700.
- Example member 2: a member who holds AVCs with Prudential who is currently 51 and therefore 14 years from retirement with a current fund value of £2,970.
- Example member 3: a member of the Utmost AVC arrangement who is currently 44 and therefore 21 years from retirement and has a current fund value of £3,900.

<sup>&</sup>lt;sup>1</sup> The charges on the Prudential Deposit Fund are not explicit, they are taken into account when the interest rate on the fund is declared. Prudential does not provide an estimate of charges on this Fund.

<sup>&</sup>lt;sup>2</sup> Charges on the Prudential With Profits Cash Accumulation Fund are not explicit, the costs of running the fund are taken into account when the annual bonus rate is declared. Prudential currently estimates administration charges are 0.8% p.a. assuming investment returns are 5% p.a. Prudential reports the additional expenses on the With Profits Cash Accumulation Fund as 0.24% p.a.

<sup>&</sup>lt;sup>3</sup> Depending upon members' age.

## CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

## 2ii. Illustrations to show the cumulative effect of costs and charges (Continued)

In accordance with the guidance, we have provided illustrations for the fund with the highest and lowest charges, as well as the most popular fund.

- For funds held with Prudential, we have illustrated the effect of costs and charges on the Discretionary,
   Cash and With Profits Funds.
- For the Utmost arrangement, we have illustrated the effect of costs and charges on the 'Investing by Age' strategy, the Managed and Money Market Funds.

The tables below illustrate the effect of costs and charges at different ages on estimated projected fund values at retirement for the example members.

### Example member 1:

A member with transferred-in funds invested with Prudential who is currently 44 and therefore 21 years from retirement and has a current fund value of £9,700.

At aga:	Discretionary Fund (most popular)		Cash Fund (lowest charges)			With Profits Fund (highest charges)			
At age:	Before charges	After charges	Effect of charges	Before charges	After charges	Effect of charges	Before charges	After charges	Effect of charges
45	£9,940	£9,850	£90	£9,490	£9,440	£50	£10,000	£9,890	£110
50	£11,210	£10,640	£570	£8,490	£8,210	£280	£11,660	£10,930	£730
55	£12,640	£11,490	£1,150	£7,600	£7,150	£450	£13,600	£12,070	£1,530
60	£14,260	£12,410	£1,850	£6,800	£6,230	£570	£15,860	£13,330	£2,530
65	£16,090	£13,410	£2,680	£6,090	£5,420	£670	£18,500	£14,720	£3,780

### Example member 2:

A member with AVCs invested with Prudential who is currently 51 and is therefore 14 years from retirement with a current fund value of £2,970.

At aga:	Discretionary Fund (most popular)		Cash Fund (lowest charges)			With Profits Fund (highest charges)			
At age:	Before charges	After charges	Effect of charges	Before charges	After charges	Effect of charges	Before charges	After charges	Effect of charges
55	£3,270	£3,160	£110	£2,720	£2,660	£60	£3,360	£3,220	£140
60	£3,690	£3,410	£280	£2,430	£2,310	£120	£3,920	£3,550	£370
65	£4,160	£3,690	£470	£2,180	£2,020	£160	£4,570	£3,920	£650

## CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

### 2ii. Illustrations to show the cumulative effect of costs and charges (Continued)

### Example member 3:

A member of the Utmost AVC arrangement who is currently age 44 and therefore 21 years from retirement and has a current fund value of £3,900.

At aga:	Investing by Age strategy (most popular)		Money Market Fund (lowest charges)			Managed Fund (highest charges)			
At age:	Before charges	After charges	Effect of charges	Before charges	After charges	Effect of charges	Before charges	After charges	Effect of charges
45	£3,930	£3,890	£40	£3,810	£3,800	£10	£3,980	£3,940	£40
50	£4,060	£3,840	£220	£3,410	£3,310	£100	£4,380	£4,120	£260
55	£4,200	£3,780	£420	£3,060	£2,890	£170	£4,820	£4,320	£500
60	£4,310	£3,690	£620	£2,730	£2,520	£210	£5,310	£4,520	£790
65	£4,310	£3,510	£800	£2,450	£2,200	£250	£5,850	£4,740	£1,110

### Notes and assumptions

The example members represent the youngest members and the median fund value of members in each policy. Fund values shown are estimates and are not guaranteed.

Projected fund values are shown in today's terms, and do not need to be reduced further for the effect of future inflation.

Inflation is assumed to be 2.5% p.a.

The projected growth rates have been obtained from the providers and are consistent with those used in annual benefit statements.

The annual returns members receive on the Prudential With Profits Fund are determined by the annual bonus rate declared on the Fund rather than the underlying return on the Fund. Fund values between now and retirement will not therefore correspond with those shown in the illustrations above. However, the terminal bonus should mean that at retirement members receive the returns on their fund less charges and so the value at retirement should broadly correspond with that shown in the illustrations.

The transaction costs have been averaged over a 4-year period (where available) in line with statutory guidance to reduce the level of volatility, and a floor of 0% pa has been used for the transaction costs if these were negative in any year so as not to potentially understate the effect of charges on fund values over time.

## CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

#### Notes and assumptions (Continued)

The growth rates and total charges used for the illustrations are shown in the table below:

Fund / strategy	Total costs & charges (% p.a.)	Assumed growth rate (before charges) (% p.a.)		
Prudential Discretionary	0.9075	5.7		
Prudential Cash	0.55	0.25		
Prudential With Profits Cash Accumulation	1.1425	5.7		
Utmost Investing by Age strategy*	0.9834 - 1.0808	3.2 - 2.2		
Utmost Money Market	0.5031	0.25		
Utmost Managed	1.0457	4.5		

<sup>\*</sup>For the Utmost Investing by Age strategy, the illustration takes the changing proportion invested in the underlying funds up to age 65 into account.

#### 3. Net investment returns

For the first time this year, the Trustees are required to report the net investment returns for each fund Scheme members were invested in during the Scheme year. Net investment return refers to the returns on funds minus all member-borne transaction costs and charges.

The net investment returns set out below have been prepared having regard to statutory guidance. The guidance states that, where the net returns vary with age, they should be shown for members aged 25, 45 and 55 at the start of the period covered by this statement. For the Utmost investing by age strategy, the underlying assets change over time but these changes take place from age 55 therefore the net returns for this strategy is the same for members aged 25 and 45.

For the Utmost Investing by Age strategy, Multi-Asset Cautious and Multi-Asset Moderate Funds, only 1-year returns are available as these funds were launched on 1 January 2020.

For the Prudential With Profits Fund, the net investment returns shown above are the bonus rates declared on the Fund over the calendar year ending in the relevant period. Whilst in practice, we would expect a terminal bonus to increase returns to close to the returns on the underlying assets in the With Profits Fund over the period held (after all costs of running the Fund, including the costs of any guarantees), these amounts are unknown and are not guaranteed. Furthermore, a market value reduction which can reduce the return delivered to investors, may be applied on exit from the With Profits Fund at any time other than at maturity date, or in the event of death before retirement.

## CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

#### 3. Net investment returns (Continued)

It is important to note that past performance is not a guide to future performance.

	Investment returns to 31 March 2022		
	1 year (%)	5 years (% p.a.)	
Prudential funds			
Cash	-0.5	-0.2	
Deposit	0.4	0.2	
Discretionary	5.4	5.0	
Fixed Interest	-4.8	0.3	
Global Equity	6.8	4.9	
International Equity	7.2	6.6	
Long-Term Gilt Passive	-7.9	0.2	
UK Equity	6.4	3.8	
With Profits Cash Accumulation	1.0	1.2	
Utmost funds			
Investing by Age Strategy (member aged 25 or 45 at the start of the investment reporting period)		Not available	
Investing by Age Strategy (member aged 55 at the start of the investment reporting period)	5.1	Not available	
Managed	8.5	4.6	
Money Market	-0.4	-0.1	
Multi-Asset Cautious	0.4	Not available	
Multi-Asset Moderate	5.6	Not available	
UK Equity (formerly Pelican)	12.4	3.7	

### Value assessment

The Administration Regulations require the Trustees to make an assessment of charges and transactions costs borne by members and the extent to which those charges and costs represent good value for money for members.

There is no legal definition of "good value" or the process of determining this for scheme members. Therefore, working in conjunction with our advisers, Aon, the Trustees have developed their cost-benefit analysis framework in order to assess whether our members receive good value from the Scheme relative to the costs and charges they pay from their DC funds.

The costs and charges have been identified as the TER plus the transaction costs and are set out in section 2i of this statement. The Trustees have concluded that the charges members pay from their funds are within the range seen for other legacy arrangements, although they are higher than current market rates.

There is no market benchmarking data available for transaction costs and they are volatile from one year to the next depending on the extent of trades within the fund. However, a high-level assessment of the transaction costs incurred by members reported in this statement, carried out by our advisers, indicates that they appear reasonable.

The Trustees have considered the benefits of membership under the following categories: Scheme governance, investments, administration, communications and retirement options and support. Benchmarking relative to other pension arrangements or industry best practice guidelines has also been undertaken.

### CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

**Governance** - Scheme governance covers the time spent by the Trustees to ensure the Scheme is run in compliance with the law and regulations, including taking account of the interests of its members.

The Trustees regularly review and update their governance processes and procedures to ensure they meet The Pensions Regulator's expectations and all regulatory requirements:

- Key processes and controls are documented in the Trustee handbook, which was reviewed and updated in 2021.
- AVC-related risks are included on the Scheme's risk register, which is reviewed annually.
- The Scheme Administrators report to the Trustees on a monthly basis.
- The Trustees review the performance of the unit linked DC funds held by members annually.
- The AVC arrangements are reviewed against the investment regulations every 3 years.

**Administration** – the Trustees believe that good administration and record keeping play a crucial role in ensuring that scheme members receive the retirement income due to them. The type and quality of service experienced by members also has a bearing on the level of member engagement.

- The Trustees are satisfied that Aon, Prudential and Utmost have sufficient processes and checks in
  place to maximise the likelihood of core financial transactions being processed promptly and accurately.
  Though the delays experienced with Prudential have continued during this reporting period, Prudential
  has given assurance that it has a service recovery plan in place.
- Aon reports administration performance to the Trustees on a monthly basis, and performance in respect of core financial transactions has exceeded the Service Level Agreement over this Scheme year.
- The Trustees do not have service level agreements in place with the AVC providers but this is in line
  with market practice. Though not formally monitored, AVC transactions are included in Aon's reports
  therefore we believe any major issues with AVC core financial transactions would be identified by Aon's
  reporting.
- The review of the AVC arrangements carried out in 2020 raised no concerns and reported that the
  providers' standards of administration were adequate even during the COVID-19 pandemic. Since then,
  Prudential has experienced some difficulties but the Trustees are satisfied that Prudential has a service
  recovery plan in place and still expect this to be a relatively short-term issue.

## CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

**Investments** - The Trustees believe that a well-designed investment portfolio that is subject to regular performance monitoring and assessment of suitability for the membership will make a large contribution to the delivery of good member outcomes.

- The Trustees review unit-linked AVC fund performance on an annual basis to ensure the net returns achieved by members' funds are reasonable, in absolute terms and compared to fund comparators (the relevant sector average or the fund's benchmark). The performance review presented to the Trustees on 8 December 2021 did not raise any major concerns; however, it was not possible to review the relative performance of the Prudential funds with composite benchmarks due to a reporting error identified by Prudential. Further performance analysis will be carried out as part of the 2022 annual performance review.
- The Trustees have a process in place to review the investment strategy for the AVC arrangements every three years. The review of the AVC arrangements presented to the Trustees on 7 October 2020 did not include a detailed analysis of the AVC membership but concluded that the investment options available to members were likely to suit the needs of members with differing attitudes to risk and investment growth aims for their DC funds. The Trustees also agreed to introduce a lifestyle strategy to Prudential policy A609 so that members can choose an investment strategy that automatically moves to lower risk funds as they approach retirement, however this has not yet been implemented due to Prudential's wider service issues.

**Member communications** - The Trustees believe that effective member communications and delivery of the right support and tools helps members understand and improve their retirement outcomes.

- The Scheme communications are drafted by technical and communication experts with the aim of producing effective communications that are accurate, clear, informative and timely.
- Members are given the option of accessing information via the Scheme website or being sent important information by post.
- Retirement communications also explain members have the option to transfer from the Scheme to access the wider pension freedoms (flexi-access drawdown or multiple Uncrystallised Fund Pension Lump Sums).

**Retirement options and support** - The Trustees believe members should have some options for how they take their DC funds at retirement.

 The Scheme allows members to take DC funds as a one-off Uncrystallised Fund Pension Lump Sum, or to take up to 25% of their AVC fund as a tax free cash lump sum and use the remainder to purchase an annuity. Members can transfer their funds out of the Scheme if they wish to access the wider pension freedoms. The options offered are in line with the majority of other schemes for DC funds.

In summary, the Trustees concluded that the charges and transaction costs borne by Scheme members on their DC funds represent good value for members relative to the benefits of Scheme membership.

## CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

### Trustee Knowledge and Understanding

The law requires Trustees to have sufficient knowledge and understanding to properly exercise their functions as Trustees and to run the Scheme effectively. These requirements are set out in Sections 247 and 248 of the Pensions Act 2004.

The comments here relate to the Scheme as a whole and not solely the AVC arrangements.

The Scheme is managed by a Trustee Board and has eight Trustees. During this reporting period, the Chair of Trustees was HR Director for the Company, and other members of the Trustee Board have different professional backgrounds including Company Secretary, Finance and Treasury and HR. Most of the Trustees are long-serving and are very familiar with the governing documentation for the Scheme and its discretionary policies.

No new Trustees have been appointed during the year, but there is an induction process in place for new Trustees. As part of this, new Trustees are expected to complete the Pensions Regulator's Trustee Toolkit within 6 months of being appointed.

The Scheme has a Trustee Handbook which is a comprehensive document that enables Trustees to familiarise themselves with the Scheme's trust deed and rules and processes and controls. The content and format of the Trustee Handbook was reviewed during the scheme year. All key scheme documents are readily available to the Trustees via a secure website, Aon Pensions Organiser.

The Trustees are supported by a Secretary to the Trustees who has significant pension experience. The Trustees also receive advice from professional advisors regularly throughout the year to ensure that they run the Scheme and exercise their functions properly.

A training log is maintained for each Trustee by the Scheme Secretary. This is reviewed each year and used to formally assess Trustees' knowledge and understanding and to identify any gaps. An assessment of Trustee knowledge and understanding is due to take place in Q4 2022.

## CHAIR'S STATEMENT YEAR ENDED 5 APRIL 2022

# Trustee Knowledge and Understanding (Continued)

During the scheme year covered by this Statement, the Trustees:

- Held four Trustee meetings at which their professional advisers were present to provide input as required.
- Held discussions on the long-term strategic direction of the Scheme and journey planning (demonstrating knowledge and understanding of the relevant principles to the funding and investment of occupational schemes.)
- Received training from their advisers on the Pension Schemes Act 2021, the Single Code of Practice
  and member options, in particular bridging pension option.
- Reviewed the Scheme's risk register (demonstrating a working knowledge of the documents setting out the Trustee's current policies).
- Reviewed monthly administration reports from Aon, to monitor service delivery against agreed service levels (demonstrating a working knowledge of the Trustee's governance processes).
- Ensured that an audit of the Trustee's Report and Accounts was carried out for the Scheme year ended 5 April 2021.
- As a result of the activities which have been completed by the Trustees individually and collectively
  as a board and taking into account the professional advice available to the Trustees, I am confident
  that the combined knowledge and understanding of the Trustees enables us to exercise our functions
  properly.

Signed on behalf of the Trustees of the S	Sun Chemical Limited Pension Scheme
Christopher Walkington	Nov 3, 2022
Chair of frustees	